

# COMMONWEALTH OF PUERTO RICO DEPARTMENT OF EDUCATION

César A. Rey Hernández, Ph.D. Secretary

Letter to Atty. Jane E. Mago, General Counsel to the Federal Communications Commission

January 30, 2003

# **EXHIBIT IV**

PRDOE's update presentation to USAC of April 26, 2002

# Status of School Network Project (ERate funded)

Puerto Rico Department of Education

April 26, 2002

#### Background details

- Previous presentation
  - Jan 15, 2002
- Integrated three sided strategy:
  - Center (network)
  - Schools
  - PRDOE (central office)
- **PRDOE** fund commitment
  - Children's Trust Fund

April 2002

(Confidential)

## Background details

- QZAB bonds
- Local funds

#### **@USAC** requests from last meeting

- Auditable report
  - Submitted
- Summary of payments made to vendors
  - · Auditors still working on it
  - · Not enough data found
  - Exhibit 1: Table of payments

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#### Background details

- Other documents sent
  - Copy of indictment
- Year 5 application submitted
- Funding for year 4 still pending
  - Needed to continue with recovery
  - "Agreement" for one vendor cancelled

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#### Three sided strategy: center

#### Detailed evaluation for all schools

- Performed last February
- Collaborative effort using technicians from several government agencies
  - 100 groups of 2 technicians, 16 schools per group, 4 schools per day, 4 days
- Data collected from 1,184 schools (77%)
  - · Data from 25 additional schools received later

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#### Three sided strategy: center

- Preliminary findings confirmed
  - Servers and comm equipment installed in inappropriate places (24%)
  - Innapropriate electrical connections (48%)
  - Innapropriate security (40.5%)
  - Lack of ventilation in cabinets (38%)
  - Lack of furniture to place the equipment
  - Very little knowledge regarding the benefits of the project
  - · School directors not involved in the project

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# Three sided strategy: center

#### Seek accountability from vendors

- Jan 15: "In 2 months we went from 2 schools to 216"
- In the following month we went from 216 schools to less than 100
  - · One Internet access contract cancelled
- But then back again to 318+ schools communicated and accessing Internet
  - Only phase 1 schools

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# Three sided strategy: center

- Exhibit 2: Report on school status
- New school setup in 400 schools
  - New cabinets (larger size, properly located, UPS, fans, proper electrical outlets, 12 additional drops in school library)
- Uptime stability improving
- Third party (Microsoft) certification
- Effort still going on
- Exhibit 3: Cabinet pictures

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#### Three sided strategy: center

- Centralized administration/support approach
  - Has proven to be very useful, particularly for:
    - Troubleshooting, server administration and software distribution,
  - "Wake on LAN" capability required on servers

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#### Three sided strategy: schools

- Provide computers to schools
  - 42 laboratories ready to be used:
    - No access to Internet in phase 2 schools due to cancellation of Internet access contract
    - Exhibit 4: Mobile lab pictures
  - 25 new fixed laboratories about to be finished (May 1)
    - Exhibit 5: Fixed lab pictures

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#### Three sided strategy: schools

- 33 new labs (fixed + mobile) being installed
  - Competitive approach
- Computer bid been conducted
  - 3,000 desktop computers
  - To provide quick access to Internet
  - · Temporary alternative
  - Installing laboratories takes longer (procurement time, implementation time)

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## Three sided strategy: schools

- · Exhibit 6: RFP for desktop computers
- New bid for laboratories
  - · 300 new laboratories
    - Mobile + fixed

# Design/implement teacher training program

- 12,498 teachers trained as of Jan 15

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## Three sided strategy: schools

- 4,300 extra teachers trained by the end of this semester
- 3,000 teachers to be trained during summer
- Exhibit 7: Memo from Ana Helvia Quintero on professional development, Training table (by region)

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#### Three sided strategy: schools

- Design/implement programs to start using technology as a teaching tool
  - Training conducted for 155 teachers from 31 "Escuelas de Iniciativa"
    - Course delivery system (Blackboard), productivity tools
  - More than 150 activities already designed
  - Mobile labs already being used
  - Exhibit 8: CENIT report, photos

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## Three sided strategy: schools

- **Other activities:** 
  - Designed technology standards for students, teachers and administrators
  - Designed course outlines for:
    - Integration of computers in curriculum
    - Internet as a research tool
    - Comply with "No child left behind"
    - · Exhibit 9: Standards, outlines
- Title 2-d funds oriented towards our technological and academic plans

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#### Three sided strategy: schools

- Implement a school repair program
  - Electrical repairs being conducted
    - 13 electrical stations
    - 150 power distribution repairs
    - Exhibit 10: Electrical needs table
  - Electrical repairs from Proyecto 1000
    - See separate report

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## Three sided strategy: PRDOE

- Build new local area network infrastructure
  - Project almost finished
    - At least 80% completed
  - Exhibit 11: LAN project purchase order and photos

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#### Three sided strategy: PRDOE

- Implement new server infrastructure
  - Bid is being conducted
    - Exhibit 12: RFP for server infrastructure
  - Proposals already received (April 18)

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## Three sided strategy: PRDOE

- Establish Help desk
  - Help desk tracking software already installed
    - Exhibit 13: Help desk reports
  - 84 support technicians will be trained this summer to provide support locally to districts
    - Exhibit 14: CITED photos

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#### Three sided strategy: PRDOE

- District directors being involved in the project
  - One director from each region
  - Approach to make them "project owners"
  - Meeting already held with district directors

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#### Three sided strategy: PRDOE

#### Project administration

- Steering committee appointed to closely follow up on the project
  - · Headed by Dra. Collazo
    - Associate Executive Secretary of Education
  - Weekly meetings
  - · Follow up reports

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#### Things to be addressed

- Maintenance and support
  - Increase school Help desk support
    - Train Help desk people
  - Establish centralized/distributed maintenance/service group (year 5)
- Improve stability in communication lines
- Accelerate procurement process
- Accelerate academic projects

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#### Pending issues

- Recovery of Phase 2 schools
- Year 4 funding
  - Urgently needed to:
    - Install backbone for phase 1 schools
    - Pay recurring charges
    - Provide Internet access fom different places within the school
    - Etc.

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#### Final remarks

- Corrective actions have continued
  - Actions consistent with strategies
  - Additional evidence available
- Significant progress accomplished
  - Regardless of contractual issues
- Project status closely watched
- All important aspects being addressed
- "Vendor pushing strategy" continues

April 2002

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César A. Rey Hernández, Ph.D. Secretary

Letter to Atty. Jane E. Mago, General Counsel to the Federal Communications Commission

January 30, 2003

## **EXHIBIT V**

PRDOE's update presentation to USAC of October 1, 2002

# Status of School Network Project (ERate Funded)

Puerto Rico Department of Education Visit # 3 Oct 1, 2002

#### **Background Details**

- Previous presentations
  - Jan 15, 2002
  - April 26, 2002
- Integrated three sided strategy
  - Center (network)
  - Schools
  - PRDOE (central office)

Oct 1, 2002

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#### **Background Details**

- Significant fund commitment
  - Children's Trust Fund
  - QZAB funds
  - Local funds
- Significant amount of funds already invested
  - At least 136 million

Oct 1, 2002

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#### **Background Details**

- Significant progress achieved
  - Progress supported by evidence
- USAC reaction from last meeting
  - Statutory analysis being performed
    - "It will take longer than weeks"
  - "Keep working and keep us informed"
- Issues
  - Funding for year 4 still pending
  - Year 5 application also pending
  - Form 470 for year 6

Oct 1, 2002

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- Detailed evaluation for all schools
  - April 26:
    - Preliminary findings confirmed
      - S ervers and comm equipment installed in inappropriate places (24%)
      - •Innapro priate electrical connections (48%)
      - ■Innapro priate security (40.5%)
      - •Lack of ventilation in cabinets (38%)

Oct 1, 2002

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#### Three Sided Strategy: Center

- Detailed evaluation for all schools
  - Oct 1:
    - Preliminary findings already addressed in 400 schools ("Proyecto 400")
      - Ne w cabinets (larger size, properly located, UPS, fans, proper electrical outlets, 12 additional drops in school library)
      - More than 1 million dollars invested by Puerto Rico Telephone
      - E xhibit 1: School setup pictures
        - OI dSetup1, OldSetup2, NewSetup1, NewSetup2, NewSetup3
      - B ut, additional resources needed for remaining Phase 1 schools

Oct 1, 2002

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- Seek accountability from vendors
  - Jan 15:
    - In 2 months we went from 2 schools to 216
  - April 26:
    - In the following month we went from 216 schools to less than 100
      - One Internet access contract cancel led
    - But then back again to 318+ schools communicated and accessing Internet
      - Only phase 1 schools

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# Three Sided Strategy: Center

- Seek accountability from vendors
  - Oct 1:

Line availability	
% availability	# of schools
95 to 100	182
80 to 94.9	297
50 to 79.9	111
0.5 to 49.9	90
0	70
Total	750

■ 479 schools with 80%+ availability

Oct 1, 2002

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- Seek accountability from vendors
  - Oct 1:

Server validation	
Schools validating:	# of schools
Overall (since March 20)	591
Last week	458
Last Friday	418

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## Three Sided Strategy: **Center**

- Seek accountability from vendors
  - Oct 1:
    - Proyecto 400 already finished
    - Big emphasis being placed on improving line availability and server validation
      - Deta iled statistics collected and analyzed
      - ■E xhibit 2: Availability table

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- Centralized administration/support approach
  - April 26:
    - Has proven to be very useful, particularly for:
      - •T roubleshooting, server administration and software distribution.
    - "Wake on LAN" capability required on servers

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#### Three Sided Strategy: Center

- Centralized administration/support approach
  - Oct 1:
    - Continues to prove useful for:
      - T roubleshooting, server administration and software distribution
    - Many schools remotely configured
    - New servers for school laboratories will have "Wake on LAN" capability
    - Exhibit 3: Remote administration
      - ■Rem\_oteAdmin1
      - ■Rem\_oteAdmin2

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- Provide computers to schools
  - April 26:
    - Laboratory installation
      - ■42 laborat ories ready to be used
      - 25 ne w fixed laboratories about to be finished (by May 1)
      - •33 ne w labs (fixed + mobile) being installed

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## Three Sided Strategy: **Schools**

- Provide computers to schools
  - April 26:
    - Computer bid been conducted
      - ■3,000 desktop computers
      - ■T o provide quick access to Internet
      - •T emporary alternative
      - Install ing laboratories takes longer (procurement time, implementation time)
    - New bid for laboratories
      - ■300 n ew laboratories

Oct 1, 2002

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- Provide computers to schools
  - Oct 1:
    - 67 laboratories already installed
      - ■25 f ixed + 42 mobile
    - 35 new ones being installed
      - -19 f ixed + 16 mobile
    - 102 laboratories in total
    - Exhibit 4: Video on fixed laboratories
      - ■Fi xedLabsVideo
    - Exhibit 5: Pictures on mobile labs
      - ■Mob ile1
      - •Mob ile2

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#### Three Sided Strategy: Schools

- Provide computers to schools
  - Oct 1:
    - 3,300 computers <u>already ordered</u> from special bid (2/school)
      - \*T o provide quick access to Internet
      - •E xhibit 6: Purchase order1, Purchase order2
    - New bid for laboratories already opened
      - •400 n ew laboratories (instead of 300)
        - Mobile + fixed
      - P roposals received on August 16
        - Exhibit 7: NewspaperAdForBid

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- Design/implement teacher training program
  - April 26:
    - 12,498 teachers trained as of Jan 15
    - 4,300 extra teachers trained by the end of this semester
    - 3,000 teachers to be trained during summer

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#### Three Sided Strategy: **Schools**

- Design/implement teacher training program
  - Oct 1:
    - 5,854 teachers trained last semester
    - 5,248 teachers trained during the summer
    - 23,000+ teachers trained so far
    - 4,000 extra teachers to be trained this semester
    - Exhibit 8: Teachers trained/funds spent
      - TablaTotalMaestrosAdiestrados
      - TablaPresupuestoAdiestramientoMaestros

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- Design/implement teacher training program
  - Oct 1:
    - New teacher survey being conducted
      - 27,455 teachers answered so far (65%)
      - Very encouraging results
    - Exhibit 9: Teacher survey results

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#### Three Sided Strategy: Schools

- Design/implement programs to start using technology as a teaching tool
  - April 26:
    - Training conducted for 155 teachers from 31 "Escuelas de Iniciativa"
      - Course delivery system (Blackboard), productivity tools
    - More than 150 activities already designed
    - Mobile labs already being used

Oct 1, 2002

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